

JAIPURIA INSTITUTE OF MANAGEMENT
POST GRADUATE DIPLOMA IN MANAGEMENT
Vth TRIMESTER (BATCH 2017-19)
END TERM EXAMINATIONS

Course Name	Corporate Restructuring	Course Code	FIN502
Max. Time	2 hrs	Max. Marks	40

Note: Attempt All Questions

Q1. Explain corporate restructuring? Using real world examples list down the motives for M&A. (10 marks)

Q2. Zenith Ltd. is planning to acquire and merge Maltech Ltd. As one entity. Following are the financials of the two companies before the merger. (10 marks)

	<i>Zenith Ltd.</i>	<i>Maltech Ltd.</i>
Revenues	\$4,400.00	\$3,125.00
Cost of Goods Sold	87.50%	89.00%
Depreciation	\$200.00	\$74.00
Tax Rate	35.00%	35.00%
Working Capital	10% of Revenue	10% of Revenue
Market Value of Equity	\$2,000.00	\$1,300.00
Outstanding Debt	\$160.00	\$250.00

Both firms are in steady state and are expected to grow 5% a year in the long term. Capital spending is expected to be offset by depreciation (Net Capex = 0). The levered beta for both firms is 1. The Treasury bond rate is 7% and the risk premium is 5.5%. As result of the merger, the firm's optimal debt ratio increases to 20% of total capital from current levels. (At that level of debt, the combined firm will have an A rating, with an interest rate on its debt of 8%.) If it does not increase debt, the combined firm's rating will be A+ (with an interest rate of 7.75%.)

- A. Estimate the value of the combined firm, if it stays at its existing debt ratio.
- B. Who gains this additional value if the firm moves to the optimal debt ratio?

Q3. How is buyback a defense tactic against M&A? Also, Explain different defence tactics stating their feasibility for companies in India. (10 marks)

Q4. Differentiate between the following on the given parameters of: 1) Purpose 2) Control 3) taxes 4) impact on cash and 5) market reaction. The answer has to be in tabular/matrix form with demerger forms in columns and parameters in rows: (10 marks)

- a) Spin-off
- b) Divestiture
- c) Equity carve out